

Appendix 4

Medium Term Financial Strategy Theme				Savings Achieved	Expected Profile of Savings still to be achieved						Included in Draft Budget?	EAB Comments
Service Area	Description of suggested action	Rough order of magnitude of savings, £	Progress	2021-22	2022-23	2023-24	2024-25	2025-26	TOTAL			
Discretionary Services												
Public Transport – support to bus operators	Explore options to decrease expenditure on park and ride and community transport. This will include review of cost versus use of each site& comparisons with other towns.	340,000	Mandate initially presented to Joint EAB on 7th Jan 2021 as part of savings strategy presentation. Savings included in MTFP for delivery in 2022-23. Updated mandate with further detailed options to be re-presented to EAB in next few months.	40,000			300,000		340,000	yes		general support for review of park and ride services subject to further detail.
Leisure Services	Look to retender the GLive and Spectrum contracts (Medium term action post covid)	tbc	Mandate being prepared. Give Contract extended until 2024 and freedom leisure contract until 2023. So opportunity for savings is very much in later years. Saving for 2021-22 and 2022-23 related to 2 year contract extension.	26,795	26,795	tbc	tbc		53,590	yes		
Community services	Commission a review of usage of community and day centres with a view to consolidating sites. Review the scale of community development activity.	300,000	Service currently undertaking consultation with users. Will report project madate to EAB in January 2022		170,000				170,000	no		Scheduled for EAB discussion in January 2022
Public Conveniences	Review of service provision and options for a full or partial closure.	65,000	Mandate initially presented to service delivery EAB 1st April 2021, further consideration of options to be considered by service delivery EAB on 4th November 2021.		65,000				65,000	yes		EAB on 1st April supported further investigation of Options to remove grant funding to Ash and Shere parish Council's and Options 4 to seek limited closure of other toilets aligned with a redistribution of work. Comments from EAB on 4th November tbc.
Parks and Countryside	Review of Non-staffing expenditure of service post FG Phase B	355,000	Now moved into procurement savings as an additional target by 2025-26		88,750	88,750	88,750	88,750	355,000	yes		N/A; Procurement strategy was reviewed by O&S Committee prior to Executive approval.
Ways of working	Review of staff benefits and ways of working	150,000	to be progressed with GBC-WBC collaboration project so likely to be later in the medium term plan. Timescales tbc				tbc	tbc	0	no	tbc	
Mayorality	Review provision of car, chauffeur & event costs	45,000	Mandate presented to EAB on 7th Jan 2021. Savings included in 2021-22 budget.	45,000					45,000	yes		EAB were in general support for removing the car and chauffeur
Review of discretionary grants	Review of grants to voluntary, community and leisure organisations eg, CAB, , various grants to voluntary organisations & Project Aspire	127,000	Mandates presented to Strategy and Resources EAB on 11th october. CAB Mandate proposes a £25k reduction to CAB funding in 2022-23 and a further £25k reduction in 2023-24. Voluntary grants mandate	11,750	75,000	25,000			111,750	yes		CAB - There was no support for options (c) to (e) and the Board was of the view that there was insufficient information to endorse option (b) which was a phased reduction in grant funding. Further benchmarking information has been provided separately to Executive to address some of the questions raised by the EAB. Voluntary grants mandate - the board expressed preference for an option of reducing the budgets for the voluntary grants scheme and the project aspire grants scheme by 50% to £25,000 and £15,000 respectively although this option was not in the mandate. Executive to reconsider both mandates at informal meeting on 3rd November.
Culture, Heritage and Tourism	Public Entertainment / Cultural grants	83,000	mandate for classical music grant and book festival presented to Service Delivery EAB in July 2021.	35,000	35,000	5,000	3,000		78,000	yes		Classical music grant - following discussion the Board confirmed its agreement to Option B (that the grant be reduced by £30,000 in 2021-22) be pursued subject to review in one year's time. Book festival grant - the EAB agreed option B for a phased reduction in funding to £18k in 2021, £13k in 2022, £8k in 2023 and £5k in 2024 be recommended to Executive.
	Theatre	310,000	Mandate being prepared.		35000	50000	25000		110,000	no		due for discussion at Executive in January 2022
	Tourism	200,000	Mandate being prepared	tbc					0	no		

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	Museum, Galleries and Heritage	407,000	Mandate being prepared	tbc						0 no	
TOTAL Discretionary Services		2,382,000		158,545	495,545	168,750	416,750	88,750	1,328,340		
Operation Assets											
Millmead			Programme level mandate presented to Joint EAB in June 2021. Individual Project Mandate to be presented to EAB in December 2021							0 no	tbc
Stoke Park Home Farm			Mandate being prepared							0 no	tbc
Staff Accommodation			Mandate being prepared							0 no	tbc
Total Operational Assets		1,500,000		0	0	0	0	0	0		
Capital Programme			work in progress ; removal of 3 schemes agreed by Executive in August 2021 (Guildford Gytratory, Stoke park office Accommodation and Stoke Park Home Farm development) totalling £15.5million reduction in capital budget, Resulting MRP / Interest savings to be analysed and further schemes to be reduced identified, £200k saving in 2021-22 due to slippage on programme in 2020-21 and removal of 4 projects from capital programme in Feb 2021 (Museum, public realm, bike share and town centre gateway) totalling £23.863million capital programme reduction.								
	reduction in MRP / Interest costs as a result of reducing the capital programme	500,000		178,097	1,964,225	1,612,137	617,807	1,250,825	5,623,091	yes	based on latest capital and investment strategy
Collaboration with another Council											
Guildford - Waverley Collaboration	Senior Management team and other staffing restructure	720,000	target as per financial feasibility study but amount to be confirmed. Decision to merge senior management team taken in July 2021.	22,500	127,500	200,000	200,000	150,000	700,000	yes	Report to Council on 5th october confirmed saving for joint chief executive. Part year impact of further staffing restructure to be done in 2022-23
	ICT / Procurement & Property	780,000	target as per financial feasibility study - to be confirmed in detailed business cases						0		
		1,500,000		22,500	127,500	200,000	200,000	150,000	700,000		
TOTAL SAVINGS STRATEGY		5,882,000		359,142	2,587,270	1,980,887	1,234,557	1,489,575	7,651,431		